

That's good. You can clap for yourself. Democratic Governors in the South participated in a fly-around and campaigned for me in a region in which we invested relatively small amounts of money. They went to six States, and for the first time in 12 years we carried three of them.

As someone who answered to the term "Governor" until just 12 days ago, I'm proud to be here with the men and women who have been my friends and colleagues in the struggle to deal with the legacy of the 1980's, people who deal with the real problems of real people, who can't make excuses or print money when there's no money there, who struggle with health care and welfare and jobs and education and the ways that national economic trends and international development actually touch people's lives for good or ill.

As you and I learned from the elections last year, the American people want their political system and their Government to end gridlock, to face problems, and to make progress. They're tired of a process that's been too divided by partisanship or dominated by special interests or driven by short-term advantage of politicians instead of the long-term interests of people. They sent us to the statehouse and to the White House to change America. And they want action now. That is our mandate, and we must never forget it.

We have a chance to create a new Democratic majority in this country, rooted in the experience of governing and living. But we must never forget some basic things. First of all, we have to do this together: the Congress and the President, the States and the communities and the National Government.

I see in the audience a person who ran for President last year and turned out to be the best supporter I ever had in the Presidential campaign, Senator Tom Harkin from Iowa, and I want to thank him. After a tough primary campaign, when he began to work for me, even in the primary when it was still going, I realized that he had gotten into this race for the same reason I had: He believed that we had to change this country. And the changes were more important than him or me or anybody else. Well, I still believe that. And if we remember that, we can succeed.

I think that you might be interested to know that there were some surveys conducted after the Inaugural week. After the television ratings turned out to be very high and there were huge

crowds at all the events, the people had watched the gala all over America, and they'd watched that magnificent service at the Lincoln Memorial, and they'd watched our church service, and 800,000 people showed up at the Inaugural. But you know what people in America remembered most about the Inaugural week? That on the day after the Inauguration, we opened the White House to ordinary Americans. That is what registered out in the country.

I say that because somehow we've all got to find a way to remember every day that the people who can't come to these dinners are the people we hold these dinners for. We also have to remember we got elected to try a new approach, to expand opportunity, not Government, to increase investment, and to show literally that we can reinvent Government.

I was amazed, you know, the other crowd's had the White House for 12 years, and they have presented themselves as businesslike and modern, you know, and tried to make the Democrats look like yesterday's crowd. Well, when I got to the White House, guess what I found? Same phone system Jimmy Carter had, with technology that was put in during Kennedy's time and changed only to put push-buttons instead of dials. No E-mail, no conference calls, but anybody could pick up the button I was talking on anywhere in the White House and listen in on the conversation. [Laughter] So we could have the conference call we didn't want, but we couldn't have the one we did.

People said last week, "Well, you know, when you're going to do controversial things, you need to gin up your operation again and send the talking points out and communicate with people." There's not even any E-mail in the office. It's a yesterday place, and we need to make it a tomorrow place.

I also want you to know that two of my Cabinet members have already met with every employee in their Departments, in their national headquarters, and were told, both of them, that they were the first Secretaries in 12 years to meet with all the employees in their Departments. The leadership of one of our Cabinet agencies abolished the executive dining room and saved \$125,000 or \$150,000 and brought the career employees up to the executive suite, and there were people who worked there for 25 years and had never seen where the bosses work. We are going to change the culture of