

gave them good early retirement packages. We gave them good severance pay. We gave them extra time to find other jobs. We gave them time to go on and find a different life where they could be even more productive.

The second reason is, the folks that are left are working harder and smarter, and they're doing a better job, just like you. Their productivity has gone up. But all these people that talk about big Government—your Government is the smallest it's been since 1965. As a percentage of the work force, because the population has been growing, your Government is the smallest it's been since 1933. So don't let people tell you that we're the big Government crowd in Washington.

But maybe more important, we've tried to do things that would reinforce our values. We passed a tough and a smart crime bill. Do you know, in America—read the cover of one of our national news magazines this week—the crime rate is down in America; the welfare rolls are down in America; the food stamp rolls are down in America; the poverty rolls are down in America. For 2 years, the teen pregnancy rate has come down in America. The American people are rallying around their basic values. And if we can keep this economy growing and keep people moving from welfare to work, so that we stand up for our values and grow the economy, that's what will take this country into the next century as the world's strongest force for freedom and opportunity. That's what we've got to do.

So what I want you—that's how I want you to see this budget debate. That's the background. This country is moving toward the right kind of future. We do have to finish the job and balance the budget; the question is how. The Vice President framed it in one way. He said, we try to think about what's best for people like you. We want to grow the middle class and shrink the under class. We think the best way to make more millionaires is to have more successful working people buying the things that they're putting out, whether they're products or services. That's one way to say it.

Let me say it in another way. I think what works in this plant is what works in America. What works is teamwork. We believe in individualism. We believe in individual rights. We believe in individual decisionmaking. But the truth is, we are not in this alone. And another big line, a way to think about this debate we're

having in Washington is whether you think we're working toward a society where we've either got winner-take-all or a society where everybody has got a chance to win. I think we ought to have a society where everybody's got a chance to win. If you're willing to work hard and play by the rules, everybody ought to have a chance to win.

And if you look at the teamwork—you know, everybody cheered here, everybody cheered here when you said that Peterbilt was the world's best plant making trucks. Everybody cheered. I didn't know who was management and who was labor. I didn't know who was working on the chassis or the cabs. Right? What works is when you work together.

Yes, we have created a good economic climate, but if you folks weren't doing a good job, you still wouldn't have these extra 650 workers. You did that. We didn't do that. We didn't have anything to do with that. Our job in Washington is to create a framework in which you can succeed. But we can't guarantee that. That's all your doing. You deserve all the credit. But you didn't do it by first one person running this way and another running the other way and pulling everything apart. You did it by pulling together.

That's what I'm trying to do for this country. And that's what this budget debate is about.

Now, I introduced a budget and—that balanced the budget in 9 years. Then the Republicans said, "Let's do it in 7." I said, "Okay." Then they said, "We think that you're too hopeful about the economy." I said, "Well, I think the economy will get better if we balance the budget. But if you don't think it will, we'll do it on your numbers." So then I gave them a 7-year balanced budget on their numbers. And then we began to try to work out our differences. Now all the press is about the differences. But I want you to know that we have resolved a lot of those differences, and the differences that remain, I think, are quite important.

My plan protects Medicare so we can honor our duty to our parents by seeing to it that they're able to lead lives of dignity. But it is not just for them, because if you weaken Medicare too much, then people like you will have to spend more money on your parents, and you'll have less money to send your kids to college. This is an intergenerational thing. This